# **Effective Medical Teaching : Synergism of Head and Heart**

Saroj Chandra Mohanty MBBS;MD(Skin&VD);<sup>1</sup> Kumar Anshuman MBBS;DNB(Ortho);<sup>2</sup>Gourishankar Patnaik MBBS,MS(Ortho)FAOI(USA)Phd;<sup>3</sup> Sahana Mohapatra MBBS,MD(Psm)<sup>4</sup>

<sup>1</sup>Assistant Professor In Skin And VD; 2.Associate Professor In Orthopediccs, 3.Professor And HOD Orthopedics, 4Professor And HOD Dept Of Community Medicine, Narayan Medical College Hospital Jamuhar Dist Rohtas, Bihar

**Abstract:** There are various teaching/learning methods with inherent as well as practical strengths and limitations of each. These include but are not limited to: lectures; small group learning, which can be problem based, case based, tutorial, case study, case scenario with discussions and debate; e learning, web based, computer assisted; self-instruction modules/exercises; site visits, community placement; personal reflection; self-directed learning, etc. A combination of these techniques is generally required in every medical college. However, to fulfill our obligation to make CM interesting and acceptable, we need to innovate. Innovation is also required as students have varied learning styles and need diverse opportunities for learning. Moreover, students may hate anything that they do not see as clinically relevant. Practical "hands-on" experiences have been shown as essential component of learning. The innovations also need to include more effective role modeling in various disciplines of medicine . However, innovations should never be at the cost of quality and content, which needs to be delivered and examined with the same rigor as other medical specialties.

## I. Introduction

"Learning can and often does take place without the benefit of teaching-and sometimes even in spite of it-but there is no such thing as effective teaching in the absence of learning. Teaching without learning is just talking. Classroom Assessment focuses the primary attention of teachers and students on observing and improving learning, rather than on observing and improving teaching" (Angelo and Cross, 1993). Teaching is considered as 'ever-evolving' processes especially in medical school.

In the past decade the principles of effective teaching for doctors have come of age<sup>[1]</sup>. To earlier generations of doctors no training in specific teaching skills was provided. Teaching was a skill that you were expected to possess or acquire. Effective teaching techniques are now a requirement for doctors, as highlighted by the General Medical Council,<sup>[2]</sup> and can be learnt and perfected like any other medical skill. Every doctor is expected to deliver teaching, whether to medical students, allied health professionals, or postgraduate doctors. Furthermore, there is an expectation to show formal training in teaching methods. A passionate teacher will be an asset to any medical department. This, coupled with the personal satisfaction of being an effective teacher, is the motivation to become a better medical educator.<sup>[1]</sup>



Fig 1

There are many skills that make a good medical educator. Figure 1 outlines some of these qualities.<sup>[2]</sup>It is important to remember that most teachers do not begin their careers with a full complement of these skills; becoming an effective teacher is a process of continual refinement.

It is vital to have a basic grasp of how adults learn, the different learning styles, how to adapt your teaching to different situations, and an understanding of assessment. This can all be gained from self directed reading of general teaching texts; however, newer teaching manuals aimed specifically at teaching in medical education are often more digestible. A variety of medical education courses are also available, ranging from short focused training programmes that aim to provide doctors with the fundamentals of teaching to courses leading to a formal teaching qualification such as a certificate, diploma, or masters in medical education. Several of these can be undertaken through distance learning.

A great deal can also be learnt from observing and discussing teaching methods with experienced teachers. This can be taken further in the form of a mentor. The potential utilities of this role model are vast but can include advice, guidance, resource facilitation, and counselling about difficult teaching situations. The mentor is usually a senior colleague who can offer positive and negative feedback in a non-judgmental manner. The relationship may be a prolonged one, sometimes both professional and personal, and can be an asset to mentor and mentee.

Reflective practice and introspection help to develop a teaching philosophy to identify your personal approaches, objectives, and priorities. This process facilitates personal growth as a teacher and encourages you to incorporate new ideas regarding teaching. How to improve your teaching skills .It is vital to have a basic grasp of how adults learn, the different learning styles, how to adapt your teaching to different situations, and an understanding of assessment. This can all be gained from self directed reading of general teaching texts; however, newer teaching manuals aimed specifically at teaching in medical education are often more digestible. A variety of medical education courses are also available, ranging from short focused training programmes that aim to provide doctors with the fundamentals of teaching to courses leading to a formal teaching qualification such as a certificate, diploma, or masters in medical education. Several of these can be undertaken through distance learning.

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Reflective practice and introspection help to develop a teaching philosophy to identify your personal approaches, objectives, and priorities. This process facilitates personal growth as a teacher and encourages you to incorporate new ideas regarding teaching. In addition to innovations, what is required in our country is mentoring of the students. Mentoring is an old time tested tradition and a mentor has been called a "wise and trusted counselor" whom Odysseus entrusted with the care and education of his son, Telemachus (Homer's Odyssey). In the medical colleges, studies have shown that mentors were seen as important career-enhancing factor for medical students and as influential factors in the selection of specialty.

#### **Importance Of Providing Feedback**

Self improvement in any skill requires knowledge of how you are currently performing. It is well known that feedback improves performance.<sup>[3]</sup>Constructive feedback facilitates refinement and evolution of any teaching episode, whether it is a specific lecture or a whole curriculum. Appropriate feedback can be gained through several methods:

- Feedback from students
- Self (reflection)
- Feedback from other teachers or colleagues.

They all have their own merits and drawbacks, but a combination of all three will result in the most reliable opinion. Medical schools have embraced the importance of feedback; most now incorporate formalised feedback systems to ensure that the quality of teaching remains high. However, some more immediate forms of feedback, such as the Harvard one minute questionnaire, have the unique advantage of giving the teacher an opportunity to improve the particular episode for the very group of students providing the feedback<sup>[4]</sup> Self feedback allows the teacher to build a portfolio of reflective logs that help to identify pearls, pitfalls, and specific strengths and weaknesses. Self feedback is the most consistent method and thus, in some ways, the most reliable. Feedback from colleagues is more difficult to obtain, and some people believe that the intrusive nature of direct observation falsifies the teaching environment and is unreliable. In these situations, indirect feedback (from video playback) is often a reasonable alternative. Feedback is at its most effective when several methods are used simultaneously and interpreted in a positive light.<sup>[7]</sup>

### **Enlisting The Help Of Modern Technology**

The past decade has seen an exponential increase in the use of modern technology in the field of medical education . E-learning and webcasting are examples of educational strategies that have become commonplace in many medical institutions. More recently, interest has moved towards the use of mobile technologies to improve learning. Podcasts and vodcasts, audio and video files respectively, can be downloaded to portable computer devices such as an MP3 player. They are being increasingly used for lectures. Some of their many advantages include portability, facilitation of learning "on the go," and encouragement of self directed learning. Selective replay to consolidate particular weaknesses can also be useful.

Wikis and blogs are websites that allow easy creation and editing of material (links to websites, uploading files), together with a record of continual dialogue by numerous individuals simultaneously. These can be used for students who are geographically separated and are propagating distance learning. They have been useful for creating virtual journal clubs, for example.<sup>[8]</sup>

Interactive white boards combine the traditional flipchart, overhead projector, and white board. They are large touch sensitive surfaces that are connected to a computer and a digital projector. They can be useful in problem based learning when working with a small group. This technology promotes student interaction and collaboration within the learning environment.

Simulation based medical education allows the learner to use a variety of resources that aim to mimic real life situations. Simulation includes simplistic (low fidelity) procedural models that have been used for many years to assist individuals in task specific clinical skills—for example, genitourinary models for catheterisation. In recent years, new software and hardware have been developed to produce immersive high tech and high fidelity simulators for complex procedures such as laparoscopic surgery and endoscopy. The most sophisticated simulators are often in dedicated centres and can replicate tasks and environments simultaneously. In many of these the model can have heart sounds, breath sounds, and selectable electrocardiogram traces, and it can be possible to cannulate and intubate the same model. These simulators can be used to re-create a scenario in an operating theatre, for example. Audiovisual recording equipment is usually available to facilitate the valuable feedback process. Sophisticated simulators are ideal for group training and development of non-technical skills, such as teamwork, leadership, and delegation.<sup>[9,10]</sup>

Simulation has important advantages. In a culture where the patient safety agenda is central, learners and teachers value the way that simulation provides a means of risk free learning. As organisational pressures increase, simulators allow trainees and trainers to engage in educational activities at a time convenient to them. The standardisation and repeatability of exact situations are useful in the assessment process<sup>[12]</sup>

The use of modern technology in education is not a passing trend but a powerful tool to supplement traditional teaching methods. The next generation of undergraduate students will automatically embrace these changes, and as teachers we must do the same to maximise the potential benefits and improve ourselves as medical educators.

#### Importance of research (and its challenges)

As in clinical medicine, evidence based practice in clinical education is paramount. As medical educators it is essential to ensure that the methods used, in which there is considerable national financial investment, are improving the practice of future doctors and therefore patients' outcomes. The days of "see one, do one, teach one" are being replaced by teaching methods that are backed by research. High quality evidence is necessary to establish policy and practice of the highest standard and has resulted in the formation of specific organisations such as Best Evidence Medical Education.<sup>[11]</sup>

Contemporary educational research faces numerous challenges. The traditional research methodologies that apply to trials of medical intervention do not necessarily suit educational research, and thus new research methodologies specific to educational practice are being developed. The difficulty in defining standardised outcomes can be further compounded by a lack of standardised and reliable assessment methods. Sometimes ethical difficulties arise.<sup>[6]</sup>All these challenges are slowly being tackled, and educational research is taking important steps in the right direction.

## II. Conclusion

We can take heart from the progress that has been made over the preceding decades. We now have generations of students and doctors who consider training in teaching methods as part of the norm. Many students now have the opportunity to take formal qualifications and fellowships. Educational excellence, along with clinical excellence, is increasingly being recognised and rewarded appropriately. However, we cannot rest on our laurels and must continue to strive to improve how we teach and to embrace new ways of delivering teaching, while not losing sight of the main goal: to be better at treating patients and delivering high quality healthcare.

In times of limited resources and changes in delivery of services, we must also ensure that education is included, costed for, and not squeezed out.

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#### **Corresponding Author:**

- [11]. Dr Gourishankar Patnaik MBBS;MS(Orth)FAOI(USA)PhD
- [12]. H8/10, Panchasakhanagar, Dumduma Plotted Scheme, Khandagiri , Bhubaneswar 751019, Orissa
- [13]. Tel 91 9853674074